

July 20, 2018

Dr. Thomas S. Parham  
President  
California State University, Dominguez Hills  
1000 East Victoria Street, Welch Hall, Suite D-450  
Carson, CA 90747

Dear President Parham:

This letter serves as formal notification and official record of action taken concerning California State University, Dominguez Hills (CSUDH) by the WASC Senior College and University Commission (WSCUC) at its meeting June 27-29, 2018. This action was taken after consideration of the report of the review team that conducted the Accreditation Visit to CSUDH February 27 – March 1, 2018. The Commission also reviewed the institutional report and exhibits submitted by CSUDH prior to the Offsite Review (OSR), the supplemental materials requested by the team after the OSR, and the institution's April 11, 2018 response to the team report. The Commission appreciated the opportunity to discuss the visit with your colleagues, former President Willie J. Hagan and Mr. Ken O'Donnell, Vice Provost & ALO. Their comments were very helpful in informing the Commission's deliberations. The date of this action constitutes the effective date of the institution's new status with WSCUC.

### **Actions**

1. Receive the Accreditation Visit team report
2. Reaffirm accreditation for a period of ten years
3. Schedule the next reaffirmation review with the Offsite Review in fall 2027 and the Accreditation Visit in spring 2028
4. Schedule the Mid-Cycle Review to begin May 1, 2023
5. Schedule an Interim Report to be submitted by March 1, 2022 to address the recommendations listed below

### **Commendations**

The Commission commends CSUDH in particular for the following:

1. President Hagan's visionary leadership and strong administrative ability along with his development of a clear vision and path forward for the University.
2. The strong sense of community, commitment to students, and optimism about the future.
3. The Institutional Report was well organized, written, and structured, and contained relevant information/documentation that was needed for the review.
4. A pervasive "entrepreneurial spirit" that includes a robust plan to increase net revenue with its land development and other plans.

5. The development and implementation of processes to optimize evaluation and inform decision making.
6. Remarkable improvements in student retention and graduation rates and a focus on student success and achievement.
7. Development of a cross-functional team-based approach to student advising.
8. Considerable progress in the realm of assessments since their last review.

## **Recommendations**

The Commission identifies the following issues for further development. CSUDH should provide an update to these recommendations in the Interim Report in March 2022 and address each in the next institutional report for reaffirmation:

1. Update WASC on the strategic planning process and its implementation including progress on the physical development of the campus. (CFR 3.4, CFR 3.5)
2. Continue to build institutional capacity for collecting, integrating, analyzing, and disseminating data among key stakeholders for decision-making purposes. (CFR 4.1, CFR 4.2)
3. Continue to develop and implement financially sustainable faculty hiring and allocation plans. (CFR 3.1, CFR 3.4)
4. Strengthen evidence-based approaches to curricular and co-curricular program assessments and reviews. (CFR 4.3, CFR 4.4)
5. Explore models to optimize staffing across key units in order to achieve strategic goals. (CFR 3.1, CFR 3.2, CFR 3.3)
6. Identify sustainable approaches to support the pedagogical and scholarly development for faculty (i.e., tenure track, tenured, and lecturers). (CFR3.2, CFR3.3)

In taking this action to reaffirm accreditation, the Commission confirms that CSUDH has addressed the three Core Commitments and has successfully completed the two-stage institutional review process conducted under the 2013 Standards of Accreditation. Between this action and the time of the next review for reaffirmation, the institution is encouraged to continue its progress, particularly with respect to student learning and success.

In accordance with Commission policy, a copy of this letter will be sent to the chair of CSUDH's governing board in one week. A copy of this letter will also be sent to Chancellor White, California State University. The Commission expects that the team report and this action letter will be posted in a readily accessible location on the CSUDH's website and widely distributed throughout the institution to promote further engagement and improvement and to support the institution's response to the specific issues identified in these documents. The team report and the Commission's action letter will also be posted on the WSCUC website. If the institution wishes to respond to the Commission action on its own website, WSCUC will post a link to that response on the WSCUC website.

Finally, the Commission wishes to express its appreciation for the extensive work that CSUDH undertook in preparing for and supporting this accreditation review. WSCUC is committed to an accreditation process that adds value to institutions while contributing to public accountability, and we thank you for your continued support of this process. Please contact me if you have any questions about this letter or the action of the Commission.

Sincerely,



Jamiene S. Studley  
President

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Cc: Reed Dasenbrock, Commission Chair  
Ken O'Donnell, ALO  
Adam Day, Board Chair  
Timothy White, Chancellor, California State University  
Members of the Accreditation Visit team  
Tamela H. Hawley, Vice President