

July 20, 2018

Mr. Marco Johnson  
President  
University of Antelope Valley  
44055 North Sierra Highway  
Lancaster, CA 93534

Dear President Johnson:

This letter serves as formal notification and official record of action taken concerning University of Antelope Valley (UAV) by the WASC Senior College and University Commission (WSCUC) at its meeting June 27-29, 2018. This action was taken after consideration of the report of the review team that conducted the Special Visit to UAV April 11-12, 2018. The Commission also reviewed the institutional report and exhibits submitted by UAV prior to the Special Visit and the institution's June 1, 2018 response to the team report. The Commission appreciated the opportunity to discuss the visit with you, and your colleagues: Sandra Johnson, Chief Financial Officer; and Crystal Stephens, Accreditation Liaison Officer. Your comments were very helpful in informing the Commission's deliberations. The date of this action constitutes the effective date of the institution's new status with WSCUC.

### **Actions**

1. Receive the Special Visit team report that focused on (1) non-academic assessment; (2) disaggregation of student data; (3) leadership professional development; (4) financial analysis and management; (5) enrollment management, marketing, advising, and admissions; (6) leadership engagement in professional associations; (7) organizational structures and capacity; and (8) board of trustee professional development
2. Continue with the previously scheduled reaffirmation review with the Offsite Review in spring 2021 and the Accreditation Visit in fall 2021
3. Continue with the previously scheduled Mid-Cycle Review to begin May 1, 2019

### **Commendations**

The Commission commends UAV in particular for the following:

1. UAV provided a well-written report; materials were clear and articulate, well-organized, and directly responded to all the issues that were raised from the last visit.
2. UAV has implemented and provided training for a student, faculty, staff, and employer portal that provides access to grades, GPA, assignments, jobs, and many other resources that enhance institutional effectiveness and the student experience.
3. UAV has articulated Service Area Outcomes (SAOs) and Co-curricular Learning Outcomes (CCLOs) for its non-academic programs. The SAOs assess student satisfaction and the CCLOs assess the knowledge that students attain through the support programs.
4. UAV has articulated a "high touch" approach to engaging students and in addressing timely interventions to enhance student success.

## Recommendations

The Commission requires the institution to respond to the following issues:

1. The Board of Trustees should engage in additional professional development activities that will enhance their knowledge of higher education compliance matters and financial implications that affect the university's sustainability. (CFRs 1.7, 3.9)
2. The University should diligently address its growing need for financial management capacity in terms of experienced leadership, the development of an appropriate enrollment management model, and best practices in financial decision-making policies and procedures. (CFR 3.4)
3. The UAV administration should recruit and retain qualified and experienced senior leadership from broader higher education backgrounds, drawn from the rich diversity of institutions across the region and beyond, in both academic and non-academic areas to assure institutional sustainability and stability, effectiveness, and success. (CFR 3.10)

In accordance with Commission policy, a copy of this letter will be sent to the chair of UAV's governing board in one week. The Commission expects that the team report and this action letter will be posted in a readily accessible location on the UAV website and widely distributed throughout the institution to promote further engagement and improvement and to support the institution's response to the specific issues identified in these documents. The team report and the Commission's action letter will also be posted on the WSCUC website. If the institution wishes to respond to the Commission action on its own website, WSCUC will post a link to that response on the WSCUC website.

Finally, the Commission wishes to express its appreciation for the extensive work that UAV undertook in preparing for and supporting this accreditation review. WSCUC is committed to an accreditation process that adds value to institutions while contributing to public accountability, and we thank you for your continued support of this process. Please contact me if you have any questions about this letter or the action of the Commission.

Sincerely,



Jamiene S. Studley  
President

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Cc: Reed Dasenbrock, Commission Chair  
Crystal Stephens, ALO  
David Vierra, Board Chair  
Members of the Special Visit team  
Richard Osborn, Vice President